



Editorial

Dear Shareholder,

The Shareholders' Meeting, which will take place at 2:30 pm on Wednesday June 7, 2023 at the Hilton Hotel, 8 rue de Rome, Tremblay-en-France, will be the opportunity to revisit the highlights of 2022. The Shareholders' Meeting is a unique opportunity to share information, exchange and dialogue, in which you can participate either by attending in person, arranging to be represented or by voting by mail. Once again this year, Air France-KLM offers you the option to vote via the internet so as to encourage a maximum number of shareholders to vote in a simple, swift and secure manner.

As Air France-KLM is committed to maintain a regular dialogue with our individual shareholders, we renewed the Individual Shareholders Consultative Committee, a body created to address themes linked to communication and the documentation for shareholders.

In this newsletter you will find all the information required to plan your participation in the Shareholders' Meeting. I look forward to seeing as many of you as possible, either in person or online. Thank you for your unwavering confidence and loyalty.

Steven Zaat
Chief Financial Officer

Shareholders' Meeting

Wednesday June 7, 2023 at 2:30 pm Hilton Hotel, 8 rue de Rome, Tremblay-en-France, France

As a shareholder or FCPE unit holder, you have several ways in which to exercise your voting rights:

- by attending the Meeting in person (requesting an admission card);
- by giving the Chair of the Meeting the power to vote on your behalf;
- by voting by mail;
- by arranging to be represented by a natural or legal person of your choice.

> [To find out more](#)

Vote as of now



From 11 am (Paris time) on May 19, 2023

you can request an admission card and print it, vote, grant a proxy to the Chair or give a mandate to a third party via a secure website.

VOTACCESS
via the website
of your bank



> [To find out more](#)

Consult the documentation



To plan your participation

in the Shareholders' Meeting just one click takes you to all the documentation

> [Documentation](#)

Follow the Meeting remotely



Unable to attend in person?

You can follow the live broadcast. Once the Meeting is over you can also watch a playback at any time.

> [Watch the live broadcast](#)

Ask a question during the Shareholders' Meeting



You have the option to ask questions in writing

ahead of the Shareholders' Meeting, at the latest by four business days before the Shareholders' Meeting, i.e. June 1, 2023, accompanied by a certificate of registration in a registered or bearer share account.

> [To find out more](#)

For additional information, please contact the Shareholder Relations Department at the following email address: mail.assemblee@airfranceklm.com.

Life of the Group

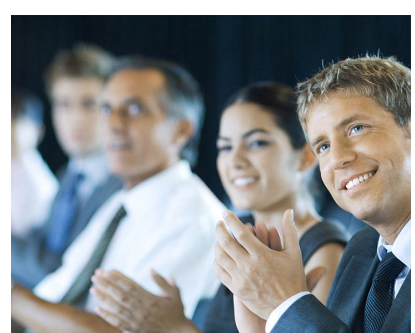


May 2023

Finance / Group

In the first quarter, Air France-KLM further capitalized on the recovery momentum in the airline industry. The Group continued to show strong revenue growth (+40.6% at constant currency during the Q1 vs the Q1 2022) as well as robust cash flow generation thanks to the very encouraging summer ticket sales.

> [To find out more](#)



April 2023

Finance

Air France-KLM and Air France announce today the full exit of the French Recapitalization State Aid under the EU Covid-19 Temporary Framework

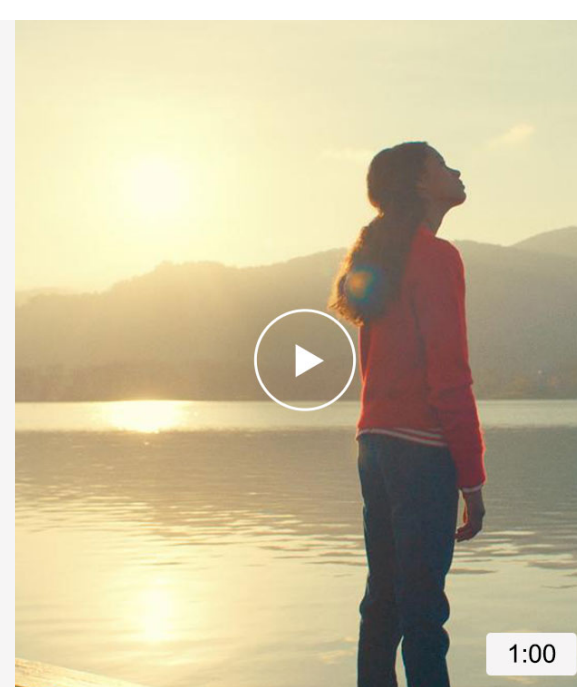
> [To find out more](#)

Proud of...

The new generation is looking to us: Air France ACT

Aware of our environmental responsibility, we are committed to more responsible travel... which leads us to renew our fleet, develop the use of more sustainable aviation fuel, roll out eco-piloting, encourage the use of alternative transport and improve the footprint of our in-flight catering. By 2030, we will have reduced our CO₂ emissions per passenger-kilometre by 30%, i.e. 12% fewer emissions.

> [To find out more](#)



Shareholders' Club



Not yet a member of the Shareholders' Club?

Do you own 50 or more Air France-KLM shares? The Air France-KLM Shareholders' Club website has been revamped in 2023. In your new space, you will find publications that will allow you to get to know the Group better, be informed of the major events of the year and also benefit from advantages reserved for Club members, such as invitations to events sponsored by Air France-KLM or special offers. You can join the Club by following this link: [The Air France-KLM Shareholders' Club | AIR FRANCE KLM](#)

> [Learn more about](#)

Shareholders' agenda

June 7, 2023	Air France-KLM Annual General Shareholders' Meeting
July 28, 2023	First Half 2023 Results
October 27, 2023	Third Quarter 2023 Results

Individual shareholder contact

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